

Strategy and Risk Committee Forum **Agenda**

NACD | GLOBAL BOARD LEADERS' SUMMIT | SEPTEMBER 21 - 24, 2019 | WASHINGTON, DC

SUNDAY, SEPTEMBER 22, 2019

10:30 a.m. – 10:35 a.m.

Welcoming Remarks



Lindsey Baker

Senior Manager, Partner Relations, NACD



Lucy Nottingham

Director, Marsh & McLennan Insights

10:35 a.m. – 11:30 a.m.

The Future of Board Leadership

In most boardrooms, directors are trying to build a business fit for the twenty-first century with a board model that would have been recognizable in the nineteenth century. Join the co-chair and commissioners from the 2019 NACD Blue Ribbon Commission to learn about applying the far-reaching recommendations for boards, affecting board structure, oversight, composition, culture and disclosure.



Gwendolyn King

President, Podium Prose LLC; Former Director, Lockheed Martin Corp., Marsh & McLennan Companies Inc.



Gen. Lester Lyles, USAF (Ret.)

Director, General Dynamics Corporation, Battelle Memorial Institute Inc. (BMI), KBR Inc.



Alex Wittenberg

Executive Director, Marsh & McLennan Insights

11:30 a.m. – 11:45 a.m.

Networking Break

11:45 a.m. – 12:30 p.m.

Board Governance of Digital Transformation and Emerging Technologies

The “combined value” of digitalization across the global economy could generate upwards of \$100 trillion over the next six years. Drawing on research by NACD and Marsh & McLennan, this session will explore five key principles for board oversight of digital transformation to help directors guide organizations through the complexities to a more digital, data driven future.



Leslie Chacko

Managing Director, Digital Insights and Solutions, Marsh & McLennan Companies



Deborah Dunie

Director, Harvest Returns, Objective Interface Systems



Myrna Soto

COO, Digital Hands; Director, Spirit Airlines Inc., Consumers Energy Co., CMS Energy Corp.



Friso van der Oord

Director of Research, NACD

12:30 p.m. – 2:30 p.m.

Networking Lunch and Keynote

Please make your way to the convention center.

2:30 p.m. – 3:30 p.m.

Peer Exchange – Emerging Issues in Cyber Risk Oversight

This session will provide a scenario-based facilitated peer discussion focusing on emerging issues for boards in cyber risk oversight. Share insights and learnings on the roles and responsibilities of directors when the organization faces a cyber attack.



Christopher Hetner

Managing Director, Marsh Risk Consulting; NACD Special Advisor for Cyber Risk; Former Senior Advisor for Cybersecurity Policy, SEC



Robert Vescio

Chief Analytics Officer, Secure Systems Innovations Corp.

3:30 p.m. – 3:45 p.m.

Networking Break



MARSH GUY CARPENTER MERCER OLIVER WYMAN

3:45 p.m. – 4:30 p.m.

Go Long: Why Long-Term Thinking Is Your Best Short-Term Strategy

Learn how some of the world's most prominent business leaders resisted short-term pressures to successfully manage their organizations for the long term, and in turn, aim to create more jobs, more satisfied customers, and more shareholder wealth. This conversation with Prof. Michael Useem will share insights from the CEO Academy®, the annual off-the-record gathering of chief executives organized by Wharton, and his latest book.



Michael Useem

Professor of Management and Director, Center for Leadership and Change Management, Wharton School, University of Pennsylvania



Alex Wittenberg

Executive Director, Marsh & McLennan Insights

4:30 p.m.

Forum Concludes
